UNIVERSITY OF ALABAMA SYSTEM BOARD RULE 415 BOARD SUBMITTAL CHECKLIST CRITERIA

BOARD SUBMITTAL CHECKLIST NO. 2 CAPITAL PROJECT - STAGE II SUBMITTAL /1 (Architect Ranking, Project Scope and Project Budget) /8

The University of Alabama, Tuscaloosa, Alabama **CAMPUS:** PROJECT NAME: Colonial Dr and University Blvd Infrastructure & Enhancements MEETING DATE: November 2 - 3, 2023 1. Board Submittal Checklist No. 2 2. Transmittal Letter to Chancellor from Campus President requesting project be placed on the agendas for the forthcoming Physical Properties Committee and Board of Trustees (or Executive Committee) Meetings 3. Proposed Board Resolution requesting approval of Stage II Submittal (Architect Ranking, Project Scope and Project Budget; authority to proceed with Owner/Architect contract negotiations) by the Board of Trustees Executive Summary – Proposed Capital Project /2 4. 5. Executive Summary - Architect, Engineer, Selection Process (include Interview Outline). /3, /4, /5 Campus letter requesting approval of the ranking of firms and authority to Submit to 6. the Physical Properties Committee for approval – signed by Chair of the Physical Properties Committee and UA System Senior Vice Chancellor for Finance and Administration ^{/6} 7. Preliminary Business Plan (if applicable) ^{/7} 8. Campus map(s) showing project site

Prepared by: Jeremy Wood

Approved by

Reference Tab 3H – Board Rule 415 Instructional Guide

Reference Tab 3E – Board Rule 415 Instructional Guide

Reference Tab 3K – Board Rule 415 Instructional Guide

Reference Tab 3L – Board Rule 415 Instructional Guide

Reference Tab 3M – Board Rule 415 Instructional Guide

Reference Tab 3N – Board Rule 415 Instructional Guide

Reference Tab 3V – Board Rule 415 Instructional Guide

After Completion of negotiations on Owner/Architect Agreement, provide notification to Chair of Physical Properties Committee and Senior Vice Chancellor for Finance & Administration, Reference Tab 3-O-Board Rule 415, Instructional Guide



September 26, 2023

Chancellor Finis E. St. John IV The University of Alabama System 500 University Boulevard East Tuscaloosa, Alabama 35401

Dear Chancellor St. John:

I am pleased to send to you for approval under Board Rule 415 the attached documents for a Stage II submittal for the Colonial Drive and University Boulevard Infrastructure and Enhancements project.

The resolution requests authorization to negotiate an Owner Designer Agreement with Duncan Coker Associates, PC, of Tuscaloosa, Alabama, as the principal design firm for the project.

The item has been thoroughly reviewed and has my endorsement. With your concurrence, I ask that it be added to the agenda for The Board of Trustees at their regular meeting on November 2-3, 2023.

Sincerely,

Stuart R. Bell President

Enclosure



THE UNIVERSITY OF ALABAMA

RESOLUTION

AUTHORIZATION TO NEGOTIATE AN OWNER/CONSULTANT AGREEMENT FOR THE COLONIAL DRIVE AND UNIVERSITY BOULEVARD INFRASTRUCTURE AND ENHANCEMENTS

WHEREAS, on September 1, 2023, in accordance with Board Rule 415, the Board of Trustees of The University of Alabama ("Board") approved a Stage I submittal for the Colonial Drive and University Boulevard Infrastructure and Enhancements project ("Project") to be located along Colonial Drive between Carmichael Hall and Judy Bonner Drive, including the intersection of University Boulevard; and

WHEREAS, the Project is a continuation and extension of the Colonial Drive Enhancements project previously completed south of Judy Bonner Drive and will cohesively complete the area following the completion of Sigma Kappa Sorority and Drummond Lyon Hall; and

WHEREAS, the Project will address necessary upgrades and distribution of utilities and infrastructure as well as add lighting, improved connectivity, and landscaping along the heavily traveled corridor in coordination with future projects to holistically address sanitary and stormwater system deficiencies; and

WHEREAS, existing infrastructure is aged and under capacity, causing flooding of the roadway, sidewalks, and facilities to occur during significant rain events; and

WHEREAS, the Project will improve the storm drainage system to facilitate the removal of stormwater in the intersection of University Boulevard and Colonial Drive and in the immediate surrounding areas during high rainfall events to mitigate the impacts to pedestrians, traffic flow, and facilities and will allow for future extension and connectivity of the system; and

WHEREAS, the installation of additional lighting and sidewalk improvements will support enhanced safety and security and will improve vehicular and pedestrian flow and connectivity as well as add ADA ramps and accessories; and

WHEREAS, the Project includes the isolated re-construction of the University Boulevard roadway involving the removal of existing concrete and asphalt paving and provides a finished roadway that includes two vehicular travel lanes, bike lanes, and a center turn lane; and

WHEREAS, as part of the University of Alabama's ("University") master plan for thermal energy distribution, the University has previously completed the Tutwiler Energy Plant, East Quad Energy Plant, the interconnection of the system with Shelby Energy Plant and numerous building connections and the Campus Energy Delivery Optimization Project; and WHEREAS, this Project will allow for Reese Phifer Hall to be served by the Campus Energy Delivery System, to replace systems that have reached the end of their functional service life, and to provide heating capacity to the building prior to the retirement of the steam distribution system, and elimination of the existing local equipment will allow for service areas and space to be reallocated to other purposes within the building; and

WHEREAS, to mitigate the effects of continued supply chain challenges associated with long lead equipment, the Project includes an Owner Furnished Contractor Installed ("OFCI") Equipment package to procure items such as Thermal Piping and Valves; and

WHEREAS, the Consultant Selection Committee, appointed by the University, has completed Part 1 of the Consultant Selection Process in accordance with Board Rule 415 and negotiations for the Project will be conducted with the top ranked firm following Board approval as follows:

Ranking of Top Firms:

- 1. Duncan Coker Associates, PC
- 2. McGiffert and Associates, LLC

WHEREAS, the Project location and program have been reviewed and are consistent with the University Campus Master Plan, University Design Standards and the principles contained therein; and

WHEREAS, the Project will be funded from University Central Reserves in the amount of \$17,808,000 and will eliminate campus deferred maintenance liabilities in the amount of \$14,246,400; and WHEREAS, the budget for the Project remains as stipulated below:

BUDGET:	CURRENT
Construction	\$ 12,960,000
Owner Furnished Contractor Installed (OFCI)	\$
Equipment	790,000
Contingency* (10%)	\$ 1,375,000
UA Project Management Fee** (4.5%)	\$ 680,625
Architect/Engineer Fee*** (5.9%)	\$ 811,250
Other****	\$ 183,125
Escalation***** (6.0%)	\$ 1,008,000
TOTAL PROJECT COST	\$ 17,808,000

^{*}Contingency is based on 10% of the cost of Construction and OFCI Equipment.
**UA Project Management Fee is based on 4.5% of the cost of Construction, OFCI Equipment and Contingency.

NOW, THEREFORE, BE IT RESOLVED by The Board of Trustees of The University of Alabama that Stuart R. Bell, President, Matthew M. Fajack, Vice President for Finance and Operations and Treasurer, or those officers named in the most recent Board Resolutions granting signature authority for The University of Alabama be, and each hereby is, authorized to act for and on behalf of the Board of Trustees to execute an owner designer agreement with Duncan Coker Associates, PC, of Tuscaloosa, Alabama, for engineering design services in accordance with Board Rule 415 for this Project.

^{***}Architect/Engineer Fee is based on 5.9% of the costs of Construction and OFCI Equipment.

^{****}Other expenses include Geotech, Construction Materials Testing, Inspections, Advertising, Printing, and other associated project costs, as applicable.

^{*****}Escalation is based on 6% anticipated cost increase through the estimated bid date of February 2024.

EXECUTIVE SUMMARY PROPOSED CAPITAL PROJECT

BOARD OF TRUSTEES SUBMITTAL

	TOTAL	100%	N/A
□Other			
□Equipment	•		
	Central Utility & Mechanical, Other	100%	N/A
☐Building Addition			
☐ Building Construction			
	SPACE CATEGORIES	PERCENTAGE	GSF
☐ Stage IV			
☐ Stage III			
☐ Campus Master Plan Amend	ment		
⊠ Stage II			
☐ Stage I		September 1, 2023	
THIS SUBMITTAL:		PREVIOUS APPROVAI	LS:
ARCHITECT:	Duncan Coker Asso approval	ociates, PC, Tuscaloosa, Alab	pama, pending
	Drive and University	•	
PROJECT LOCATION:	Between Carmenaer Harrana Bady Bonner Brive on Coronar		
PROJECT NUMBER:	TRN-23-3384		
PROJECT NAME:	Enhancements		
	•	University Boulevard Infrast	
CAMPUS:	The University of A	Alabama, Tuscaloosa, Alaban	na
MEETING DATE:	November 2-3, 202	3	

BUDGET	Current
Construction	\$ 12,960,000
Owner Furnished Contractor Installed (OFCI) Equipment	\$ 790,000
Contingency* (10%)	\$ 1,375,000
UA Project Management Fee** (4.5%)	\$ 680,625
Architect/Engineer Fee*** (5.9%)	\$ 811,250
Other ****	\$ 183,125
Escalation**** (6.0%)	\$ 1,008,000
TOTAL PROJECT COST	\$ 17,808,000
Total Construction Cost per square foot – N/A	

^{*}Contingency is based on 10% of the costs of Construction and OFCI Equipment.

*****Escalation is based on 6% anticipated cost increase through the scheduled bid date of February 2024 as included in the Project Status.

ESTIMATED ANNUAL OPERATING AND MAINTENANCE (O&M) COSTS: (Utilities, Custodial, Maintenance, Insurance, Other) \$ N/A Total Estimated Annual O&M Costs: \$ N/A*

FUNDING SOURCE	: :		
		University Central Reserves \$	17,808,000
	O&M Costs:	University Annual Operating Funds \$	N/A

^{**}UA Project Management Fee is based on 4.5% of the costs of Construction, OFCI Equipment and Contingency.

^{***}Architect/Engineer Fee is based on 5.9% of the costs of Construction and OFCI Equipment.

^{****}Other fees and expenses include Geotech, Construction Materials Testing, Inspections, Advertising, Printing, and other associated project costs, as applicable.

^{*}Connection of existing facilities to the Central Thermal System will yield operational and maintenance savings due to the enhanced energy efficiency of the system.

NEW EQUIPMENT REQUIRED		
Thermal Piping and Valves		\$790,000
	Total Equipment Costs:	\$790,000

PROJECT SCOPE:

The Colonial Drive and University Boulevard Infrastructure and Enhancements Project ("Project") will improve the teaching, learning, and working environments of campus constituents by providing reliable and efficient thermal energy to facilities by replacing systems which have reached the end of their functional service life. By connecting the existing facilities to the central system, which features efficient and centralized equipment in the energy plants, the Project will free campus exterior space currently occupied by existing equipment for other uses including, but not limited to, parking, landscaping, and hardscape improvements. Furthermore, reducing the cost to provide cooling and heating to buildings will support The University of Alabama ("University") in maintaining a competitive cost of attendance.

This Project will include rerouting the sanitary sewer that is currently running under Reese Phifer Hall and McClure Library, new thermal piping routed to Reese Phifer Hall and connection to the Central Thermal System, storm sewer at the intersection of University Boulevard and Colonial Drive, as well as improvements to the roadways including paving, road markings, landscaping, bike paths, lighting and security.

Long lead items will be Owner Purchased Contractor Installed to mitigate the effect of continued supply chain challenges. The Project will facilitate the removal of concrete paving under University Boulevard in advance of future University Boulevard enhancement projects. The Project will also address the mitigation of flooding risk present at Doster and Reese Phifer Hall, as well as support future flood mitigation on University Boulevard and the Quad.

The Project is key to enhancing the pedestrian and vehicular traffic to and from the academic core of campus as a continuation of the Colonial Drive enhancements previously completed south of Judy Bonner Drive. This corridor is a key pedestrian and transportation link to the campus for both on and off campus residents and serves as a gateway for many to the University.

The Project will also address significant deferred maintenance and facility renewal liabilities for the Campus by replacing existing undersized local utility Infrastructure that serves Reese Phifer Hall and aging sanitary sewer systems with more centralized and modern equipment.

PROJECT STATUS		
SCHEMATIC DESIGN:	Date Initiated % Complete Date Completed	September 23 100% October 23
PRELIMINARY DESIGN:	Date Initiated % Complete Date Completed	October 2023 0% December 2023
CONSTRUCTION DOCUMENTS:	Date Initiated % Complete Date Completed	December 2023 0% January 2024
SCHEDULED BID DATE:		February 2024*

^{*}Escalation as included within the Budget is based on the scheduled bid date and shall be adjusted as necessary should this date move.

RELATIONSHIP AND ENHANCEMENT OF CAMPUS PROGRAMS

This Project will improve the common areas between the buildings and improve the roadways with paving, road markings, landscaping, bike paths, sidewalks, lighting and security. These areas are highly used on game days and security improvements are recommended and will be coordinated with the overall stadium security plan.

This Project will support the core master plan principle of keeping traffic and parking to the perimeter of campus to minimize pedestrian/vehicular conflicts. This work should substantially enhance access for both pedestrians and cyclists with improved sidewalks and identified bike lanes. The Project will also reduce the cost to provide heating and cooling to campus buildings, remediate flooding risks, and address campus deferred maintenance liabilities, which will support the University in maintaining a competitive cost of attendance.

Maintaining comfortable, pleasant and continuously operating facilities is an important part of recruiting and retaining top tier students, faculty, researchers, and staff. Reducing the quantity of noisy and unsightly mechanical equipment and increasing the reliability of the overall systems helps achieve this goal.

The Project will address significant campus deferred maintenance liabilities by replacing numerous independent systems, which are nearing or have surpassed expected service life, and will aid in the decommissioning of the steam plant.

Part 1

EXECUTIVE SUMMARY CONSULTANT SELECTION PROCESS BOARD OF TRUSTEES SUBMITTAL

Meeting	Date:	November 2-3,	2023				
Campus:		The University					
_			and University E	Boulevard Infra	astruc	cture a	nd
Project N		Enhancements					
UA Proje	ect #:	TRN-23-3384	D: 1 /	O 11 111	11	1 7 1	D D:
Project L	ocation:	Along Colonial Drive between Carmichael Hall and Judy Bonner Drive,					
Prepared		including the intersection of University Boulevard Vince Dooley/Jeremy Wood Date: September 25, 2023			her 25, 2023		
Теригеи		_ v mee Booley/s	cremy wood	Date	·	сресп	1001 25, 2025
Project	Туре			Range of Co	nstru	ction (Costs
	Building Ren	novations	\$		to	\$	
	Building Ad	dition	\$		to	\$	
	New Constru	uction	\$	<u>-</u>	to	\$	
\boxtimes	Campus Infr	rastructure	\$	12,000,001	to	\$	14,000,000
	Equipment		\$	-	to	\$	
	Other		\$		to	\$	
Building	g Type – Grou	up I			Perce	entage	of Project
Building		u p I uilding Without S	pecial Facilities		Perce	entage	of Project
Building	Industrial Bu				Perco	entage	
Building	Industrial Bu Parking Struc	ilding Without S			Perce	entage	%
Building	Industrial Bu Parking Struc Simple Loft	uilding Without S ctures/Repetitive	Garages		Perco	entage	% %
Building	Industrial Bu Parking Struc Simple Loft	nilding Without S ctures/Repetitive Type Structure	Garages		Perce	entage	% %
Building	Industrial But Parking Struct Simple Loft Warehouses/	nilding Without S ctures/Repetitive Type Structure	Garages		Perce	entage	
	Industrial But Parking Struct Simple Loft Warehouses/	nilding Without S ctures/Repetitive Type Structure Utility Type Buil	Garages		-		
	Industrial Bu Parking Struct Simple Loft Warehouses/ Other Type – Grou	nilding Without S ctures/Repetitive Type Structure Utility Type Buil	Garages		-		% - % - % - %
	Industrial Bu Parking Struct Simple Loft Warehouses/ Other Type – Grou	nilding Without S ctures/Repetitive Type Structure Utility Type Buil up II and Dormitories	Garages		-		
	Industrial But Parking Struct Simple Loft Warehouses/ Other Type – Grout Apartments at Exhibit Halls	nilding Without S ctures/Repetitive Type Structure Utility Type Buil up II and Dormitories	Garages		-		
	Industrial Bu Parking Struct Simple Loft Warehouses/ Other Type – Grout Apartments a Exhibit Halls Manufacture/	ailding Without S ctures/Repetitive Type Structure Utility Type Buil up II and Dormitories	Garages dings ies		-		
	Industrial Bu Parking Struct Simple Loft Warehouses/ Other Type – Grout Apartments a Exhibit Halls Manufacture/	ailding Without S ctures/Repetitive Type Structure Utility Type Buil up II and Dormitories /Industrial Facilit ing (Without Tens	Garages dings ies		-		- % - % - % - % - % - of Project - % - %
	Industrial Bu Parking Struct Simple Loft Warehouses/ Other Type – Ground Apartments at Exhibit Halls Manufacture/ Office Buildi	ailding Without S ctures/Repetitive Type Structure Utility Type Buil up II and Dormitories /Industrial Facilit ing (Without Tenats	Garages dings ies		-		- % - % - % - % - % - % - % - % - % - %

Building	g Type – Group III	Percentage of Project
	College Classroom Facilities	0/0
	Convention Facilities	0/0
	Extended Care Facilities	0/0
	Gymnasiums	0/0
	Hospitals	0/0
	Institutional Dining Halls	%
	Laboratories	0/0
	Libraries	9/0
	Medical Schools	0/0
	Medical Office Facilities and Clinics	0/0
	Mental Institutions	0/0
	Office Buildings (with tenant improvements)	0/0
	Parks	0/0
	Playground and Recreational Facilities	%
	Public Health Centers	%
	Research Facilities	%
	Stadiums	0/0
	Central Utilities Plants	0/0
	Water Supply and Distribution Plants	0/0
\boxtimes	Sewage Treatment and Underground Systems	50 %
	Electrical Substations and Primary and Secondary Distribution Systems, Roads, Bridges and Major Site Improvements when performed as Independent projects	50 %
Building	Type – Group IV	Percentage of Project
	Aguariums	0/

Building	g Type – Group IV	Percentage of Project
	Aquariums	%
	Auditoriums	0/0
	Art Galleries	0/0
	College Buildings with special features	
	Communications Buildings	0/0
	Special Schools	0/0
	Theaters and similar facilities	0/0
	Other	

Archited	ct/Engineer Project Notifications
	Advertised through State Division of Construction Management
	Local/State Trade Journals
\boxtimes	Posted on Campus Web Pages
\boxtimes	Direct Contact with A/E Companies/Firms
	Other: Newspaper and email distribution list

☐ Yes

⊠ No

Will the University be using a Design/Build process, which will result in a reduction in contracted design services and a corresponding

Design Build Services

adjustment in A/E Fees?

Appointed Consultant Selection Committee (CSC): (Name and Title)

- 1. Jeremy Wood, Sr. Project Manager
- 2. Vince Dooley, Architectural Design Coordinator
- 3. Jason Bigelow, University Architect
- 4. Shawn Templeton, Project Manager
- 5. Richard Powell, Civil Engineer
- 6. Lee Orr, Asst. Director Construction Operations
- 7. Greg McKelvey, Executive Director, Maintenance Operations and Energy Management
- 8. Sam Chen, Director of automation and Recommissioning
- 9. Chris D'Esposito, Executive Director, Transportation Services

Qualified Firms/Companies Submitted:

- 1. McGiffert & Associates, LLC, Tuscaloosa, Alabama
- 2 Duncan Coker Associates, PC, Tuscaloosa, Alabama

Ranking of Most Qualified Firms to be submitted to the Physical Properties Committee

- 1. Duncan Coker Associates, PC, Tuscaloosa, Alabama
- 2. McGiffert & Associates, LLC, Tuscaloosa, Alabama

Reviewed and approved by:

Vince Dooley

Chairman of Consultant Selection Committee

Vice President for Finance and Operations and Treasurer

Firm's Name:	ALABAMA
Firm's Ranking:	

Colonial Drive and University Boulevard Enhancements UA Project No. TRN-23-3384
Date: September 1, 2023
Interview Questions
1. How would you approach a traffic control and wayfinding plan designed around working on and closing of University Blvd. for an extended period of time?
 What is your approach to project phasing in regards to minimizing the timeframe University Blvd. will need to be closed during construction. Considerations need to be taken place for other projects/contractors working concurrently in the same area.
3. How does your firm appropriately deal with unknown conditions/utilities, minimizing impact to the surrounding area.
Committee Member Initials:

Commi	ttee	Mem	ber I	nitia	ls:		
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General Notes:			
97			

Project Scope and Priorities

Colonial Drive/University Blvd Enhancements. This includes new sanitary sewer piping to replace lines under Reese Phifer and McClure Library, new stormwater piping and inlets on Colonial Drive, and routing of central thermal piping to Reese Phifer Hall ahead of campus steam decommissioning. The project also includes new sidewalks, lighting upgrades, asphalt paving, and landscaping.

Project Phasing Priorities:

- 1. Reese Phifer Hall must be connected to Central Thermal in Summer 2024.
- 2. Alternate consideration due to construction schedule.
 - a. Slip-Lining existing sanitary under Reese Phifer.

Committee Member Initials:	



September 26, 2023

Dr. Dana S. Keith Senior Vice Chancellor for Finance and Administration Sid McDonald Hall 500 University Boulevard, East Tuscaloosa, AL 35401

Trustee Marietta M. Urquhart Chair, Physical Properties Committee Sid McDonald Hall 500 University Boulevard, East Tuscaloosa, AL 35401

RE: Consultant Selection Process – Part 1

Colonial Drive and University Boulevard Infrastructure and Enhancements

UA Project No: TRN-23-3384

Dear Dr. Keith and Trustee Urquhart,

Pursuant to Board Rule 415, on September 1, 2023, The Board of Trustees of The University of Alabama ("Board") approved the Stage I submittal for the Colonial Drive and University Boulevard Infrastructure and Enhancements Project ("Project") to be located along Colonial Drive between Carmichael Hall and Judy Bonner Drive, including the intersection of University Boulevard, at a preliminary total Project budget amount of \$17,808,000.

Pursuant to Board Rule 415, notifications for the Project, including a brief description of the Project location, and preliminary budget were advertised, issued by email to Alabama-based firms and others in the consultant database and posted on The University of Alabama ("University") campus web page. Firms desiring to be considered were requested to provide brochures to the University outlining their qualifications, relevant experience, and proposed team members by August 11th, 2023.

A Consultant Selection Committee, appointed by the University in accordance with the provisions of Board Rule 415, reviewed the submitted brochures and on September 1, 2023, interviewed the following engineering firms:

- McGiffert & Associates, LLC, Tuscaloosa, Alabama
- Duncan Coker Associates, PC, Tuscaloosa, Alabama

Consultant Selection Process – Part 1 Colonial Dr and Univ Blvd Infrastructure and Enhancements September 26, 2023 Page 2

The Consultant Selection Committee then determined the following ranking for the firms deemed most qualified for the Project:

- 1. Duncan Coker Associates, PC, Tuscaloosa, Alabama
- 2. McGiffert & Associates, LLC, Tuscaloosa, Alabama

The primary selection criteria used in the ranking of the firms included the following:

- 1. The firms represented a clear understanding of the Project program and goals and a design approach or methodology and standard of care necessary with civil engineering projects, including traffic control and wayfinding of heavily used vehicular and pedestrian pathways.
- 2. The firms presented the most favorable listing of qualified principals, staff, and associated engineers for the Project along with a commitment to meet the University's schedule for completion of design and construction of the Project, including potential phasing of the project to best minimize the disruption to Campus.
- 3. The firms are familiar with the University standards and the regulatory requirements for the design of the project.
- 4. The firms are committed to using Alabama-based consultant engineers and architects for the Project.

Approval is hereby requested for:

- 1. The ranking of consultant firms listed hereinbefore.
- 2. Approval to submit these rankings to the Physical Properties Committee for consideration.

If you have any questions or concerns, please feel free to contact me.

Sincerely,

Matthew M. Fajack

ice President for Finance and Operations

and Treasurer

MMF/lrc

Attachment

Consultant Selection Process - Part 1 Colonial Dr and Univ Blvd Infrastructure and Enhancements September 26, 2023 Page 3

pc/atchmt:

Michael Rodgers Tim Leopard Jeremy Wood Vince Dooley

The above listing of firms ranked as the most qualified for the Project are hereby approved and by forwarding this executed document to the Chancellor's office, the rankings are approved for inclusion in the Board materials to the November 2 - 3, 2023, Physical Properties Committee.

DocuSigned by: Dana 5 Keith

Dr. Dana S. Keith: Recommend for Approval

Senior Vice Chancellor for Finance and Administration

-DocuSigned by:

Marietta Urguliart

Trustee Marietta M. Urquhart: Approval Recommended

Chair of the Physical Properties Committee

COLONIAL DRIVE AND UNIVERSITY BOULEVARD INFRASTRUCTURE AND ENHANCEMENTS

LOCATION MAP

